



Bacup Family Centre Ltd

Trustees' Annual Report

April 2025 – March 2026

Bacup Family Centre.

Charity Number: 1129644

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Facebook – 'Bacup Family Centre'

Charity Trustees

1. Janice Lewer – Chair of Trustees
2. Jo Emberton – Treasurer Marketing & Publicity
3. Alison Perry - Secretary
4. Leila Allen
5. Kathryn Gill
6. Rev. Janet O’Niell
7. Suzanne Craven

Trustee recruitment and appointment

Kathryn came to Bacup Family Centre as a volunteer in 2024 using her gift of the ‘use of words’ within admin and fundraising. Since this time Kathryn’s role has evolved onto a Volunteer Befriending and mentoring role making better use of her skills as a previous NSPCC crisis call handler and her naturally warm nature. Kathryn has been a great asset to the charity and we are delighted that she has also chosen to come on board as a Trustee and was appointed in February 2026.

Suzanne retired as a Trustee in January 2026 after years of faithful commitment to the charity. Suzanne has been instrumental in supporting us through some challenging moments and big changes over the years we are extremely grateful for her time and dedication and wish Suzanne and her family all the very best for the future.

Rev Janet has had to make the sad decision not to be re-appointed as a Trustee this upcoming year as her increasing work within the valley churches means she no longer has the time to devote to the role. We thank Janet for her support, prayers and dedication to the charity over the years and appreciate her time and dedication and ongoing informal support and prayers. .

Trustees continue to play an active, supporting role. Trustees' meetings are held bi-monthly and more frequently when needed. Trustees are responsible for the oversight and implementation of policies and procedures, safeguarding, project development, staffing and volunteers, recruitment, health and safety, funding and finance.

We are actively seeking, recruiting and open to new Trustees.

Objectives and activities

Our Aims:

- Strengthen family relationships, supporting individuals as they develop their ability to care for themselves, their family, and the wider community.
- Help parents/carers understand and meet the needs of the children and young people in their care.
- Help people to overcome their difficulties and make lasting positive change, supporting them for the duration of time they need to make sought after changes.
- Enable service users to develop holistically, in mind, body and soul.

We will do this through:

- Individual support including emotional and practical care to children, young people, families, and individuals.
- Professional and affordable groups and activities for children, young people, and adults, developed in partnership with service users and other agencies.
- Developing, maintaining, and working in partnership with other agencies
- Offering a community focal point where individuals can meet and are encouraged to become actively involved in the decision-making process and service delivery.
- Opportunities that enable personal growth, self-confidence and esteem, respect, and positive self-image.

Intended Outcomes:

To help people turn their lives around, increasing the chances for everybody to have loving and secure futures with a sense of respect and of worth.

Staffing

Rachel Allen– Project Manager.

Zoe Leyland – Team Leader & Community Family Support.

Amelia Hallsworth – Community Family Support worker.

Stuart Barker- Community Family Support worker.

Natasha Cartwright – Administrator.

Stuart's employment ended with us in October 2025 and interviews for a new Youth and community family support worker were carried out in March 2026 and Emma Attwood was appointed for this role. We wish Stuart all the best in his new venture.

Summary of main activities – ‘Giving a helping hand’

Individual Family Support (IFS)

Our dedicated team of Family Support Workers have made a profound impact on families and individuals facing various challenges. Through tailored support packages, we are fostering lasting change and resilience. We have worked closely with families to identify strengths, rebuild relationships, and create happier, healthier, and more hopeful lives.

Through our various programs and activities, we have continued to provide vital support and assistance all tailored to meet the specific needs of each family. Our dedicated team of staff members and volunteers are committed to ensuring that every individual receives the care and resources they require to thrive for as long as it is needed.

Through our IFS work this year we have provided support to 46 families, comprising of 49 adults and 97 children. The numbers of Families/individuals receiving IFS has seen a decrease this year for two reasons, 1) a reduction in staffing for part of the year. 2) we have seen an increase in the complexity of needs that families are daily living with which requires more intensive, flexible support to their needs which are complex and multifaceted and require the investment of time.

Befriending and Mentoring

A project within the IFS arena that is a hugely valuable service providing child-led face-to-face support for children and young people. The project caters for a wide age range, from 6 to 18 years old, and offers weekly sessions ranging from 1 to 2.5 hours. Issues covered within these sessions are diverse and essential for the well-being of the children and young people involved, for example; difficulties at home, understanding self-identity and sexuality, managing struggles in school, self-control, self-harm and challenging behaviours, criminal activity and exploitation, living with addiction and many more. The project aims to alleviate the negative impacts these have on the child/young person's life, helping them not only to develop lasting positive coping mechanisms and life skills but also, to reassurance, acceptance, positive change and relief.

We emphasize highlighting positive aspects and achievements in the children's lives. Nurturing their self-confidence, self-esteem, and self-worth, empowering them to navigate life's challenges more effectively. One of the significant roles of the project is providing advocacy for the children and ensuring their voices are heard.

Sessions often take place within the school that has referred them, in addition we are also supporting a significant number of young people who are not attending school, or are accessing alternative educational provision or have reduced timetables/home schooled. Due to this befriending/mentoring has increased in the community setting.

We have increased our befriending & mentoring budget significantly this year due to increased working in this area and we have been introducing more activities such as the driving range, trampolining, or out for lunch where we find they engage well doing something they enjoy and relax. For some who are going through particularly tough times it is rewarding to be able to provide a positive activity / experience for them that they may not otherwise get to do.

We have supported 31 children this reporting year through our befriending & mentoring service, a very slight decrease from last year, however what we have seen is that more of our befriendees required more long term and complex support. Again, what we continue to see is a crossover within our services such as offering wider family support to befriendees, or youth club attendees accessing the befriending service. What has been lovely and encouraging this year, through our half term trip programme we have been able to take a number of our befrienders out together for trampolining and lunch, giving them a fun time and sense that they are not alone.

Listening Project

The Listening Project, held within the local high school, mirrors some of the Befriending and Mentoring support. The project provides individual support consistency and a familiar approach for the young people involved. Young people are referred by school for a minimum of six weekly sessions that builds a commitment to providing ongoing support and building a strong foundation for positive change and re-engagement with their education and other areas of struggle in their lives.

We have supported 25 young people delivering over 33 sessions in the reporting period. The range of issues that we cover include; self-harm, extreme anxiety, behavioural difficulties, drug use, home life, relationships, identity, sexuality, school avoidance, emotional mental health and well-being, and living with disabilities such as ADHD/Autism and eating disorders. If further intense support is required, young people are then open to and access our Befriending & Mentoring.

After three and a half years this partnership continues to work well, with staff working on site at The Valley Leadership Academy every other Tuesday and Thursday during term time. We are a consistent presence for both the young people and teaching / pastoral staff and this familiarity means children, young people and families get to know us, engage well with us and welcome and seek our support.

Baby & Toddler Group

Continues to be well attended running every Monday morning (term-time) Providing a chance for parents/carers to meet and allow their children to learn through structured play, language development activities and make new friends. Not only do the children benefit from increased interactions with other children and adults, they also learn new social and sharing skills. Parents/carers are confident in seeking support and advice from the staff and volunteers in group. Parents / carers are always very supportive of new attendees and friendships have blossomed. This group engages well, often suggesting themes and ideas that they'd like for group. We visited a local petting zoo in May 2025 and over the summer we had a "Hungry Caterpillar" themed picnic in the park. This group also took part in Bacup carnival with children dressing up as animals for the "Noah & The Ark" story theme.

Over the reporting period we have seen 61 toddlers / babies and 65 parents / carers over 32 sessions.

Monthly community drop in down at 'The Station'.

This was originally the last Friday of the month where Rachel and Tasha worked from the station. This enables residents in the community to pop in for a chat and a brew and access support as needed or just say hello! We found this to be a positive day away from the office where residents popped into access support with filling in forms, claim benefits, signposting, making police reports and offloading. What we have seen is that this has started to fizzle out however we continue to work down there throughout the month for a day or two and advertise this on social media which works well, and we have increasingly seen the young people who attend who are out of education come in for a private chat and advice, and the occasional game of pool! This is very positive as some young people have accessed support around CV writing and exam assessments. This is something we are keen to continue and increase over the upcoming year, enabling all to benefit from the knowledge and experience of our Project Manager and administrative help. What is encouraging is that we assisted around 25 people through these drop-in days and seen many more residents/families just pop in for a brew and a chat.

After School Club

We are now 3 years in for after school club. The aim of the group is to provide a space that is safe, welcoming and socially inclusive where all children can embrace their individuality, have fun and be kids! We play games, offer a variety of crafts and activities and have a snack / light bite together where staff, volunteers and children "check in" with each other providing an opportunity to express what

has been good or not so good about their week, any accomplishments or worries. The group is not reliant on technology, leaning towards traditional fun with board games, den building, junk modelling, team games and much more. In the summer we had a sports day and a picnic in the park which was a great hit and has become an annual tradition. The children also made their own costumes and took part in our annual carnival parade. We also had a Christmas party with food and games and earlier this year a visit to the fire station followed by chippy tea!

Over the reporting period we have seen 25 children within 39 term time weekly sessions. A total of 301 attendances throughout the reporting period. Some children had outgrown the club and moved up to the older youth provision at 'The Station' which saw our numbers reduce slightly however, total attendances have increased and we have a steady group who attend more regularly most weeks.

Solutions Community Child & Youth Project Update

"The Station" - youth hub has been open for almost 3 years (July 2026)

From there we run weekly drop-in youth sessions every Tuesday and Thursday evening with an early session 3.30 – 6.15pm for the younger age group (11 – 14 years / year's 7 – 9) and 6.30 – 9.30pm session for the older age group (14/15 – 18 / year 10 and up) We were able to open on a Tuesday evening when we secured funding from the police and crime commissioner MP fund in January 26! We are hoping this will increase to 3 evenings a week by the end of this year!

Navigating the needs of 25 – 30 children in each session does not always go smoothly but we have ploughed through and for all the challenges we have, we also see a lot of positives. Relationships between businesses and the young people have improved, there appears to be less negative comments on social media, ASB has decreased and school attendance has increased. Young people enjoy a cake on their birthdays where the whole group sings, this has also extended to volunteers and has become a Station tradition! During the sessions we have had pool competitions, hot dog and pizza nights, pamper evenings, intense games of Uno, a rounders tournament, Fifa tournaments, visits from other agencies and the local police often pop in to say hello and for the odd game of pool with the young people. We have been blessed by securing funding for trips to Trampoline parks, ice skating, ski Rossendale and McDonalds. This was a huge success and many of the young people hadn't experienced these activities. Some of the boys took part in a snowboarding session where at first they were quite frustrated that they couldn't just do it however with encouragement and perseverance they mastered it and even went over some jumps!! We organised a project with our local artist Amy who upcycled our run down games table into an amazing games table and Amy returned in the spring to do some spray painting / mural work with the young people on the old Market site.

The Station has been supported by regular volunteers, Jayde, Pat, Andrew, Jane, Derek & Leila. We would like to thank each and every one of them for their time, patience and support because we couldn't do this work without them.

We have seen a total of 142 young people on our registers over reporting period with a regular weekly attendance of between 45 & 55 young people, we have held 118 sessions, not including ad-hoc contacts, through the weekly set sessions we have had a total of 1497 attendances throughout the reporting period.

Empowered

Our targeted girl's group which runs on a Monday evening at The Station for those aged between 12 & 16 years, attending for block sessions of around 20 weeks. In our sessions we discuss and debate topics with the aim to promote self-esteem and life skills, encourage friendships between peers, enabling mutual support and respect, giving these young girls the chance to meet others in similar situations, discover self-identity and their human rights and healthy relationships and enable them to keep themselves safe from harm and exploitation.

Our vision is for girls to be empowered and to lead happy, healthy safe lives, building positive relationships and to know their rights as an individual and to feel part of and contribute to family life and the local community.

We have had 21 sessions so far with 10 young ladies attending. The sessions have reduced from last year as we decided to focus and steer the direction of this group to a referral basis and not the regular girls we see at youth club each week (unless we felt they would benefit) During this last year we focused on promoting the group to schools, other services and families accessing our support. This has meant attendees were from a variety of backgrounds / situations and not an already established friendship group. This has taken some time to form, and we hope to see numbers increase going forward. We felt this was important to ensure the group was targeted, focusing on pieces of work and topics for the benefit of young women.

We have had film nights, Christmas party, Blackpool illuminations! The girls also made Christmas shoe boxes for people in need and these were distributed by RAFT the local food bank. The group is supported by our volunteer Maggie, and we thank her for her hard work, commitment and support.

Ad hoc emergency provision

Such as housing items, food parcels, gas / electricity top ups, baby items and referrals to other agencies. Usually, no further support is needed beyond this.

We have supported approximately 12 people through the reporting period.

Achievements and Performance

We have been able to secure a number of funding opportunities this past year which has allowed us to take our young people from youth club & befriending out

on a number of trips, supported by volunteers these trips have been hugely successful. We have been to Jump works, Ice skating, Blackpool illuminations, Snow boarding, Tubing, Driving Range and local park visits.

Our long term dream for Solutions Community Youth Project was always to offer something for young people every night. We successfully secured £21,000 from the Police & Crime Commissioner MP fund which means from January 2026 we have been able to offer an additional night of youth sessions. This means the Station is utilised 3 evenings a week at present which is amazing!

Every year we are so grateful for the support from our local community, we are always so proud and touched by the generosity and willingness to support and help us. Funding as always is still a huge challenge and our biggest threat so keeping up with that, securing funding, managing the budgets and filling in evaluations is a huge achievement in itself.

Staff also took part in the Rossendale Round The Hills Walk (14 miles) – raising over £600 for Bacup Family Centre and engaging many people supporters online with their updates during the day – we hope to do this again in September.

We still have a great number of individual givers and this support is very much appreciated. Our thanks go to each and every one, your gift makes such a difference to the lives of those we serve. They too say thank you!

We have also carried out a roster of local fundraising activities including taking part in The Carnival, Annual Christmas Quiz & Carol night, an engagement day at Tesco & Pop-up Shops.

A number of local businesses fundraise for us through collection boxes, fundraising raffles or regular giving – we appreciate this greatly especially given the economic climate and the pressures of increased costs affecting many businesses.

Much of our existence relies on our amazing team of volunteers. Their dedication and hard work are invaluable, how do we really appreciate their experience and hard work, they do so much! We would like to say a massive Thankyou to all our volunteers for their care, kindness and commitment over the last 12 months. Again, we simply couldn't do what we do without you, many of our groups would not be able to run without regular volunteers and we thank you for your steadfastness, hard work, reliability, flexibility, encouragement and dedication. So, a huge thanks and appreciation to our volunteers Collette, Michelle, Hayley, Lily, Di, Maggie, Kathryn, Janice, Jo, Suzanne, Alison, Janet, John, Pat, Jane, Andrew, Matt, Derek, Leila, Jayde, and Cheryl. Over the reporting period we have logged 1,969 volunteering hours! We know this is much more than what is logged as all volunteers go above and beyond!

We enjoyed seeing so many of you at our Volunteer Christmas Meal and really enjoyed getting to catch up with you all.

We continue to nurture and improve our partnership working to provide the best outcome for the families, young people and the individuals we support. This year we have also had an emphasis on community engagement, attending local community groups and introducing our service and sharing flyers including at Rubicon, Rossendale Works, Refresh, Gather and grow and Cast. We took some of our young people along to view "Pipe Dream" film showing one man's experience with institutionalism, addiction and recovery. We also joined in with Bacup Creative where we painted giant chess pieces for an interactive game of giant chess. We held a partner agency day where we could get together and have lunch and catch up. We had a visit from representatives from The Centre for Social Justice

Schools – We have maintained strong working relationships with many valley schools and nurseries. Additionally, this year we have joined a careers day at a local high school and had a "service" table at another high schools parents evening. Valley Academy, where we do the listening service, invited us to a Christmas Tea Party which was a lovely treat! We also met the school council at a primary school to talk about our work and fundraising. We receive a large portion of our referrals from local schools.

We have worked closely with other agencies such as Children's & Adult Social Care, local schools, CVS, Citizens Advice, local Policing Team, Community Alcohol Partnership, the ABD Centre, Rossendale Borough Council and ward Counsellors, GP's, Health Visitors, Children's Family Wellbeing Services, Inspire and We are with You (Adult and Youth addiction support and advice services), Probation Service, Training Providers, hospitals, paediatricians, housing, the Valley Churches, Bacup Business Association, Bacup Cultural Consortium, Benefit Agency and providers, Job Centre's, Raft Food Bank, Home Start, Local Businesses', Bacup Fellowship of Churches charity shops and Bacup Pride.

Training & Development

We continue to offer a robust training programme for all staff and volunteers alike. Our initial training programme consists of safeguarding, prevent training, food hygiene & safety, child mental health & challenging behaviour training.

Further training is offered to staff / volunteers where appropriate: ADHD Awareness, Autism Awareness, Child Sexual Exploitation & Child Criminal Exploitation, County Lines, Diabetes Awareness.

Staff & Volunteers are encouraged to share / sign up for any external training they feel may benefit our project delivery.

Amelia & Stuart did their First Aid / Paediatric First Aid in April 2025.

We accessed Community Partner Training through Family Well Being service who delivered some supervised teeth brushing work and this was shared with Baby & Toddler Group along with resources.

All staff have undertaken Mental Health First Aid & Cyber Security Training

Breathing Space Days – scheduled days away from the office where staff can reflect and look at self development & care. This is a good team day out and it is important for staff to unwind and pause to reflect and look at the future of the project and our work.

During the last year we have continued to provide both practical and emotional support to families and individuals within the following areas;

- Living with addiction i.e., drugs/alcohol detox and rehab and the effects that the addiction has on children, family and self.
- Prisoner families (both when the family member is in prison and back home adjusting to family life)
- Family relationships and new ways of living.
- Support and intervention within incidents of anti-social behaviour within the community/other settings.
- Advice and the provision of activities & groups that have improved physical and mental health and well-being.
- Health and safety within the home.
- Living with hoarding – addressing the root cause and adapting to a new way of living.
- Provided essentials for the home/setting up a home, family living i.e., furniture, clothes, beds/bedding/curtains etc.
- Skills in managing a home, finance, living within and budget and reducing debt.
- Assisted people and attended health/other appointments, providing transport, advocacy, and emotional support.
- Attending Safeguarding and educational reviews and assessments – PIP.
- Securing appropriate housing, working with social and private landlords.
- Provision and delivery of food parcels, gas, electric in times of family/individual crisis.
- Financial support and provision of school uniforms and equipment.
- Provided Christmas and birthday presents.
- Support with issues of separation, bereavement/grief, and loss.
- Support for people experiencing isolation and loneliness.
- Supporting children and young people within family relationship - bonding/attachment issues.

- Supported parents in increased awareness and ability to provide basic needs- food, safety, warmth, sleep, shelter, clothing, care and protection and love.
- Parental awareness and responsibility I.e., guidance and boundaries – reinforcing a sense of family security and of being loved/valued.
- Personal safety – within the home and community.
- Support for those who self-harm and want to end life.
- Support for and increased confidence, self-esteem, and self-image/identity for children, young people, and adults.
- Support for children and young people around gender identity and sexuality.
- Support and parental increased confidence in managing children/young people challenging behaviours.
- Parental and young people support in anger management, verbal and physical aggression & understanding the root causes of their/another's anger.
- Domestic Violence - support and help for victims of abuse and support for those who harm others.
- Abuse – support for victims of abuse in all categories, supporting children, young people and adult victims of childhood abuse.
- Supporting people who are experiencing or at risk of homelessness.
- Support with managing challenging behaviour for parents and individuals - learning and gaining skills to practice self-control and discipline.
- Support around issues of actions and consequences and taking personal responsibility and criminality ASB.
- Support with personal development and taking on new challenges.
- Living with and understanding/managing mental ill health and its effect on all areas of life and relationships.
- Providing for daily living needs - food, clothes, furniture, and emergency gas and electric and much more....
- Supporting families going through court proceedings, including attending court. This has increased over the reporting year.
- Support families and young people with Education.

Our family workers have supported 46 families with 9 of those on Child Protection. We are working with families at high intensity to low intensity support and their needs are extremely varied.

Whilst we have had only 4 out of 5 staff for half of the reporting period we have maintained all of our services and continued our support. We achieved this by having a waiting list of up to 3 weeks for initial visits, utilising our volunteers better to cover groups and Project Manager & Team Leader covering areas of family support, befriending and groups. We would like to thank all the staff for their hard work and dedication.

Staff meetings/weekly “Huddles”, supervision and caseload supervision have continued at regular intervals throughout the year. Within each of the meetings

safeguarding, risk-assessments, finance, premises, training and the well-being of staff and volunteer are regular items on the agenda. The well-being of staff and volunteers is always a priority given the nature of our work and the amount of change that has undergone over the reporting period.

This year we have:

- *Provided Intensive family support to 46 families / individuals comprising of 49 adults and 97 children / young people.*
- *Had 57 Referrals which have come from Children's Social Care, local schools, Self Referral, Children & Family Wellbeing, ELCAS, Mental Health Support Team, Victim Support, Health Visiting Team, School Nurses, Housing & local nurseries*
- *31 young people received 1 on 1 befriending and mentoring individual support.*
- *25 young people benefitted from our Listening project in The Valley Leadership Academy over 33 sessions*
- *Given Ad-hoc emergency relief and support to 12 individuals / families*

Group Attendances:

- *Toddlers – we held 32 sessions with 61 children and 65 parent / carers.*
- *After School Club – we held 39 term time sessions with 25 children attending.*
- *The Station Youth Sessions – We have seen 142 young people over 118 sessions*
- *Empowered Targeted Girls group – 10 young people.*
- *Seen over 25 people through our Community Drop In sessions.*

Throughout the year we have worked with a total of 535 people through our support projects and groups.

Monitoring & Evaluation

We have robust monitoring and evaluation processes rooted in highly effective record keeping and regular team meetings and supervisions.

Our success, our outputs and outcomes are monitored by: -

- i. individual action plans completed by the family/worker at the start of and throughout their support
- ii. evaluations carried out by family at end of support
- iii. regular supervision sessions and team Huddles of staff held by the Project Manager
- iv. observations and verbal comments by others; parents, family members, staff, volunteers and other supporting professionals e.g., health visitors, teachers, social workers who all report progress and positive change

- v. multi agency meetings allow for the sharing and receiving of information/good practice and mutual support and advice, working this way makes the entire support package more effective
- vi. modelling best practice to families, volunteers and partner agencies

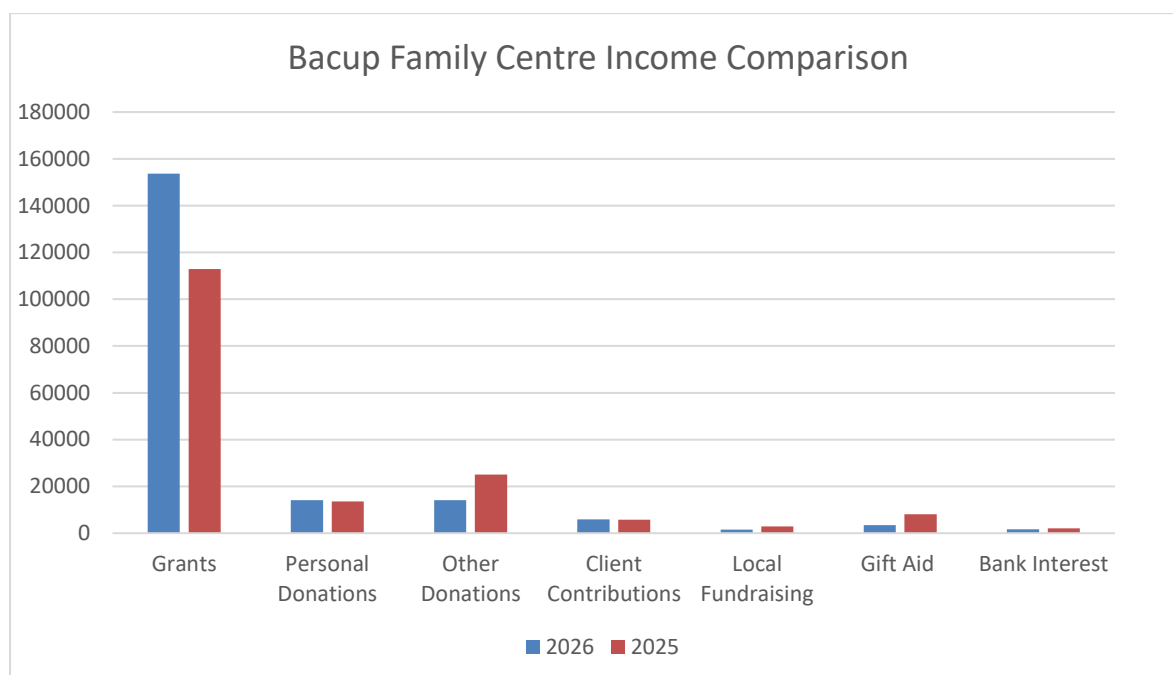
To help with our assessment of family's needs we refer to the levels below;

- Level 1 - need minimal support, occasional visits or contact and can be supported effectively with a befriender. Reduced need for professional family support.
- Level 2 - has more complicated needs and will need the support of a professional. They will require at least weekly contact but little need for accompanied visits.
- Level 3 - has the highest need. They have complex interrelated problems and will need multiple visits and support, including accompanying them to appointments and extensive contact, to reassure and set and monitor clear targets.

The outcomes for families over the reporting period has shown a reduced need for statutory intervention and improvements have been made in the following areas for e.g.

- Improved family relationships.
- Parents are more able to cope with children / young people with challenging behaviours.
- Increased ability to manage daily life and issues they may face.
- Provide a home that is safe, secure, and loving.
- Improved confidence in looking after their finances and working with a restricted budget.
- Ability to communicate more effectively with family members and professionals.
- Ability to recognise issues that have a negative effect on lives and make changes to improve this.
- Recognise the benefits of a healthier lifestyle and make changes to improve health and wellbeing.
- Respond positively and make changes to inherited negative behaviours and attitudes
- Identify for themselves areas requiring change, improving life for themselves and family.
- Make positive choices.
- Improve confidence to make their views / voice heard.
- Access and part-take in therapeutic support.
- Reduce stress within the home and increase health and well-being.
- Ability to recognise the early signs of crisis and seek support.
- Understanding positive and healthy relationships.
- Increased school attendance and education.

Financial review –



Statement of the charity’s policy on reserves

Bacup Family Centre believes that the charity should hold financial reserves equating to a minimum of 6 months operational costs (the "Emergency Operation Reserve" - EOR) because:

- i. It has no endowment funding, or significant income, and is entirely dependent for income upon donor funding from year to year which is inevitably subject to fluctuation.
- ii. It requires protection against, and the ability to continue operating despite, catastrophic or lesser but damaging events.
- iii. Family work cannot be stopped immediately, and sufficient funds must be available to allow an appropriate “winding down” of support.

Principal funding sources for 2025/2026

In the last 12 months we have been funded by a number of grants (National Lottery (Year 2 of 5), Council for Social Aid (Year 3 of 3), Trust house (Year 3 of 3) Police & Crime Commissioner MP Fund (Year 1 of 1) Community Foundation For Calderdale (Year 1 of 1) Community Foundation for Lancashire (Year 1 of 1) Duchy of Lancaster (Year 1 of 1) Garfield Weston (Year 1 of 1) Lancaster Foundation (Year 1 of 1) Souter Charitable Trust (Year 1 of 1) Bishop Radford Trust (Year 1 of 1) Local Members Grant, Community Partnership Grant, Rossendale Community Fund & ASDA grass roots funding. Other income sources

are Individual Monthly Giving, one off gifts / donations, local fundraising, local business and local church donations.

Please see financial statements / accounts for 2025/2026

Future plans

Emma – will began her role as Youth & Community Family Support worker on 1st May and has settled into her role well. We look forward to seeing what impact Emma has on families, youth and group work and are excited to see how her ideas and enthusiasm for helping people shape the project.

Despite a record amount of grant income in 25/26 we were still at a shortfall and reliant on reserves to plug the gap so our priority for 26/27 is to source funding to cover the shortfall in our 5-year budget and replace reserves where possible.

Look at alternative ways to raise income and not be as heavily reliant on grants – such as expanding our paid income, increasing our monthly givers, encouraging investment / donations from the community and businesses and looking at ways we can share resources / training and even funding with other agencies.

We are fast out growing our building “The Station” where we have our dedicated youth hub – our dream would be to have a bigger building with more rooms which we can dedicate to different activities and a bigger kitchen / storage. The Station has been our home for 3 years and a blessing that has allowed us to engage with and give our young people a space and service that has not been available to them before – but we are limited to what we can offer with the space we have. There is so much more we could be providing with the right space to do it in.

We aim to increase volunteer numbers, offering increased training and responsibility for current volunteers, and to continue to nurture and increase partnership working.

We would like to see all of our groups at capacity - so more of the community can benefit from them.

We want to increase our social media engagement and update our website.

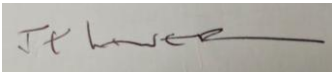
We would love to explore sharing resources, creating joint projects and looking at ways we can work together with other voluntary groups and charities for the benefit of our community.

Structure, governance and management

Type of governing document	MEMORANDUM AND ARTICLES OF ASSOCIATION INCORPORATED 19 MARCH 2009
How the charity is constituted	Limited company
Trustee selection methods	Appointed by existing Trustees

Declaration

Signed on behalf of the charity trustees:



Print name

Janice Lewer

Designation

Chair of Trustees

Date

05/06/2026